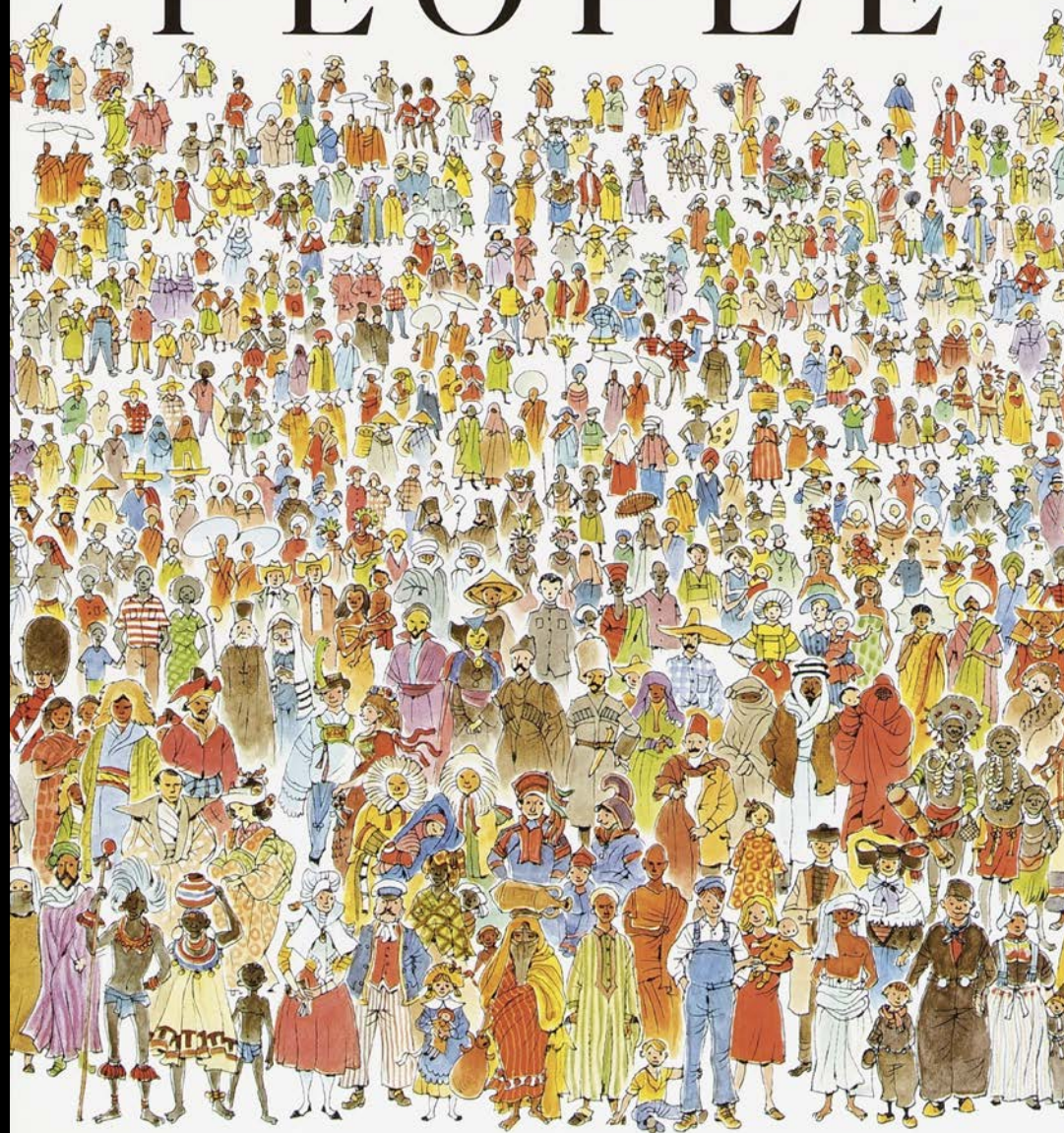


The logo features a large, bright green circle. A white plus sign is positioned to the right of the circle, partially overlapping its edge. The text "Institut des Futurs souhaitables" is written in black, sans-serif font, centered over the circle and plus sign.

Institut  
des Futurs  
souhaitables

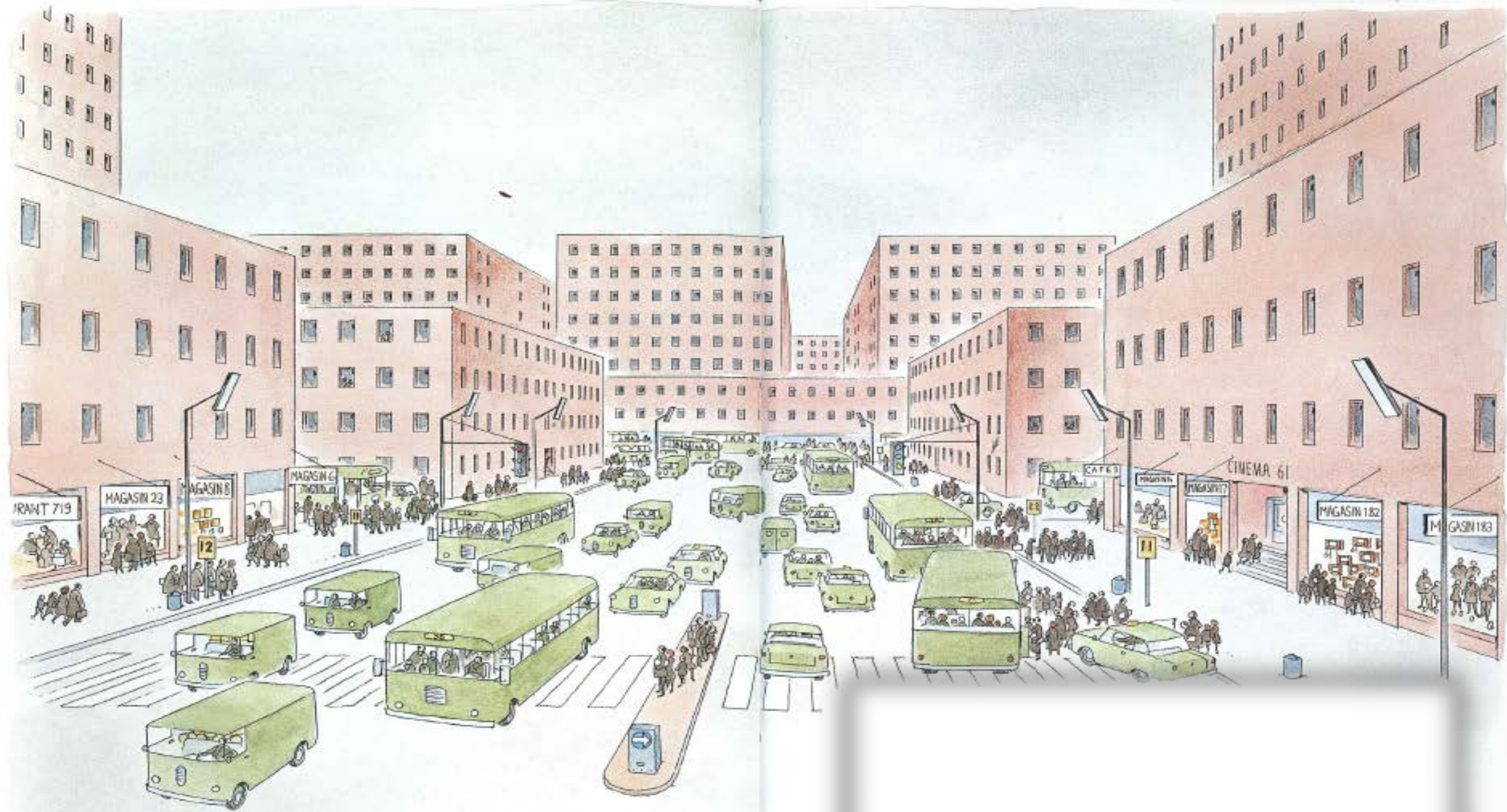
**EMBRACING CITIES  
COMPLEXITY**

# PEOPLE



*Written and illustrated by Peter Spier*













# CITIES ARE COMPLEX

**AGENT BASED**

**HETEROGENEOUS**

**DYNAMIC**

**FEEDBACK**

**ORGANIZATION**

**EMERGENCE**





**CITIES ARE  
ORGANIC**

**Living systems are open self-organizing life forms that interact with their environment.**

**These systems are maintained by flows of information, energy and matter.**





**EDGAR MORIN**




**MARGARET MEAD**



**FRANCISCO VARELA**





# 5 STEPS FOR A CITY ANALYSIS



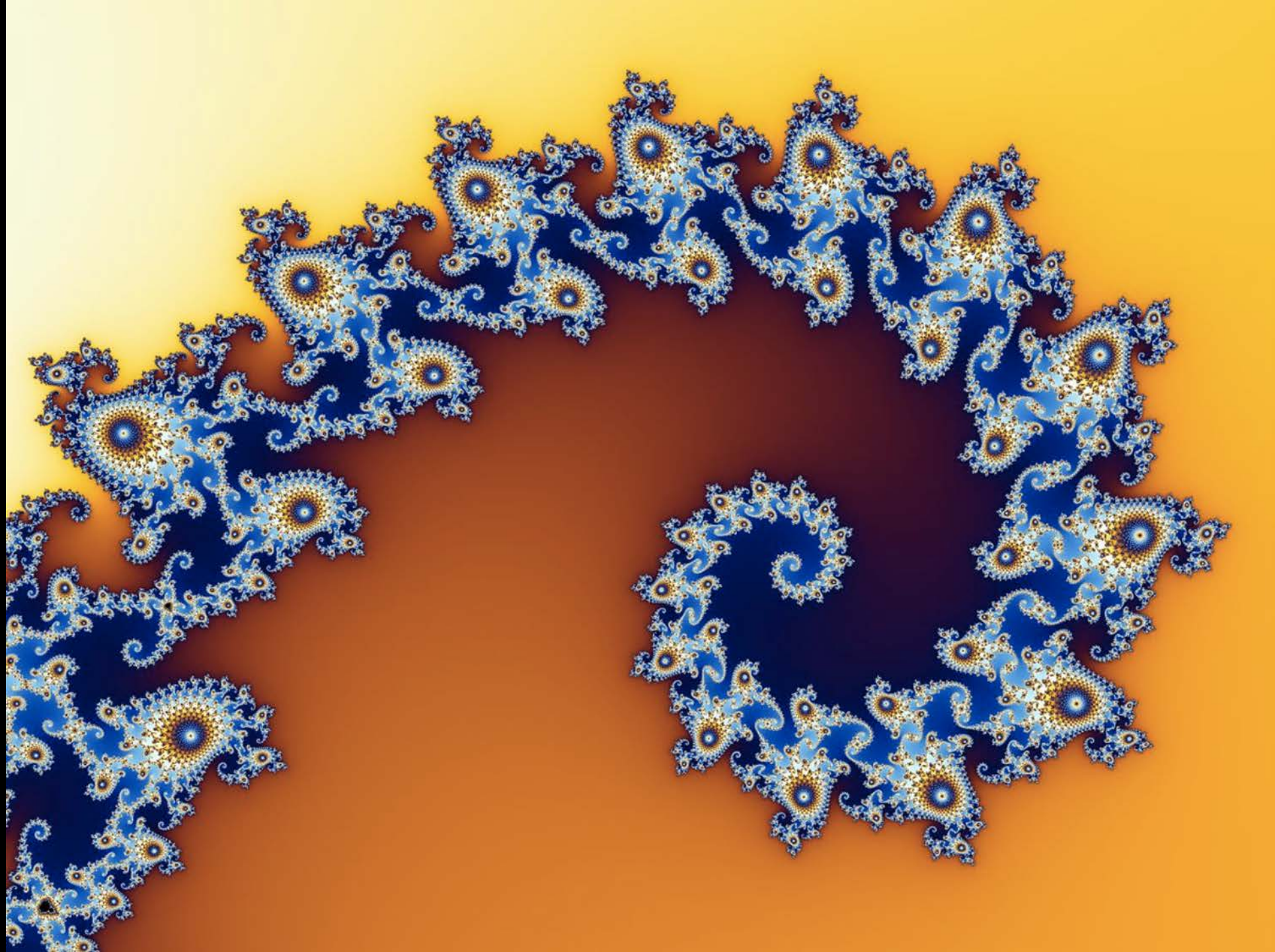


# STEP 1

# SYSTEMIC ANALYSIS

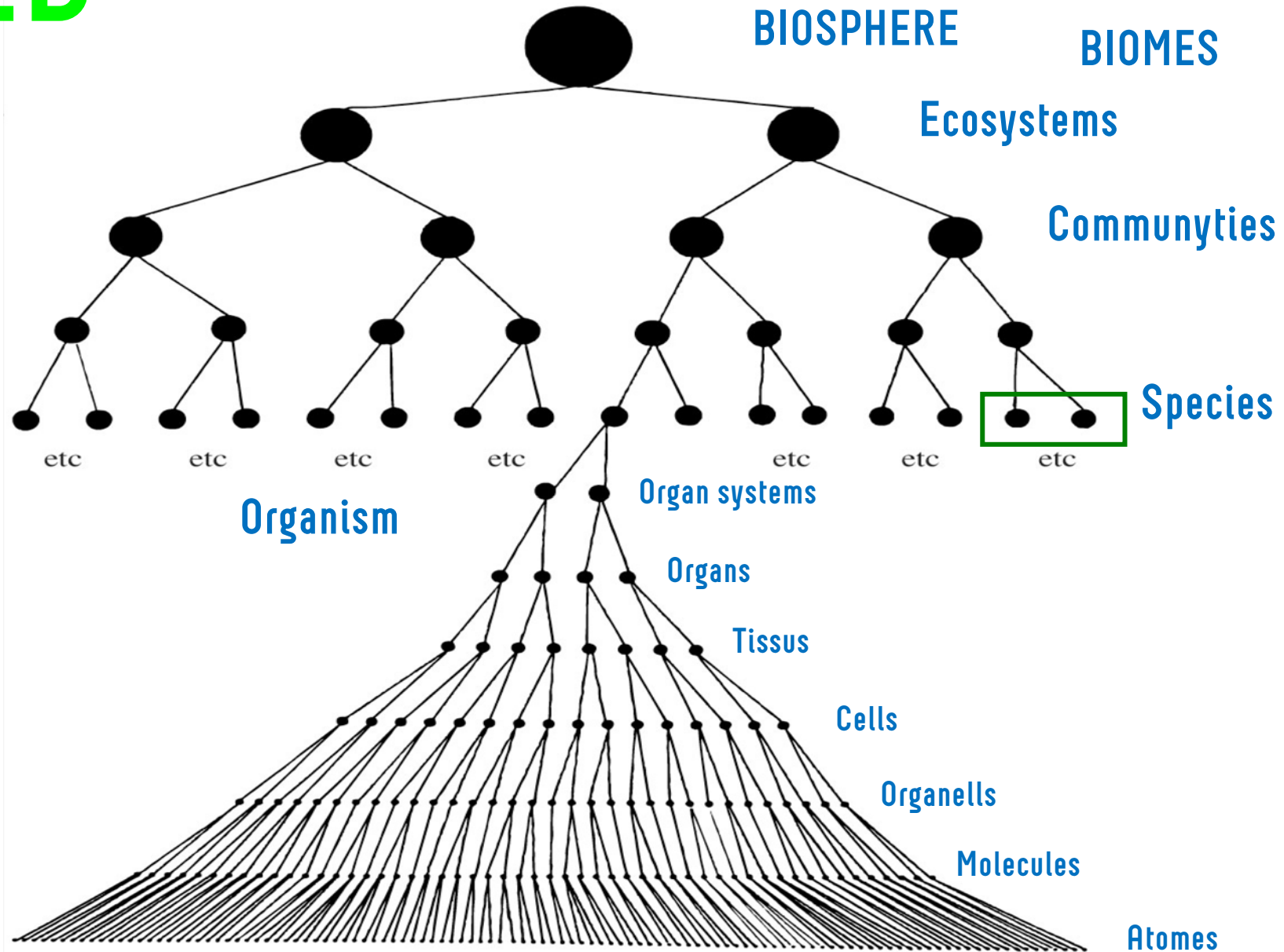


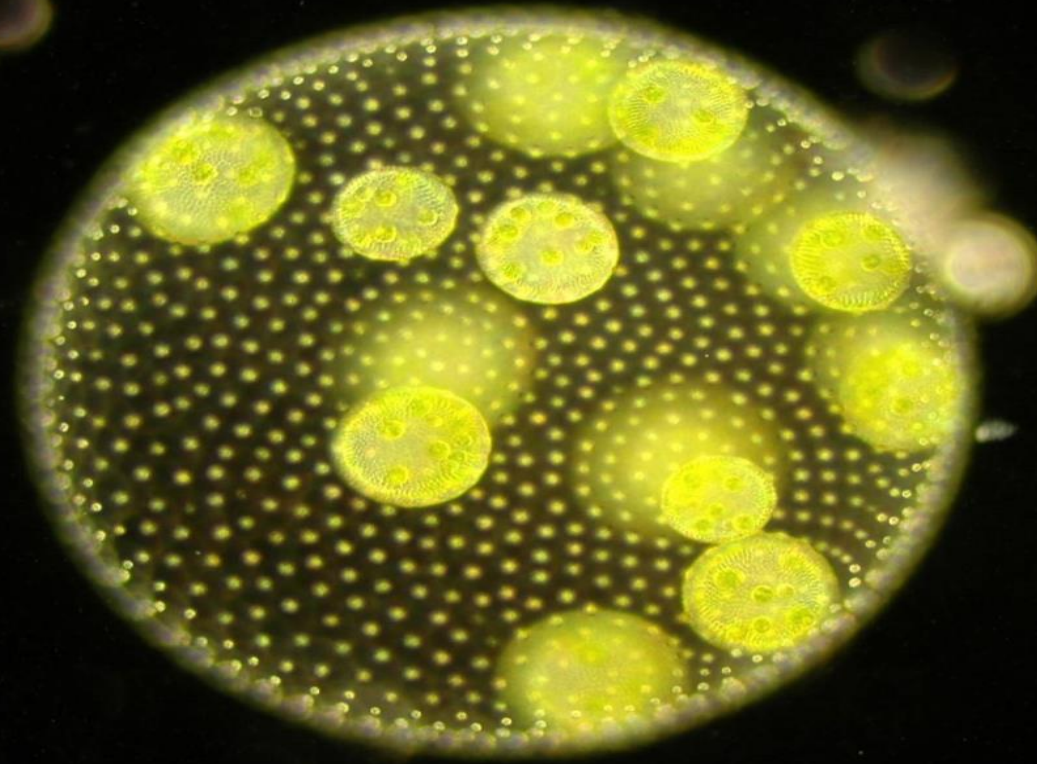






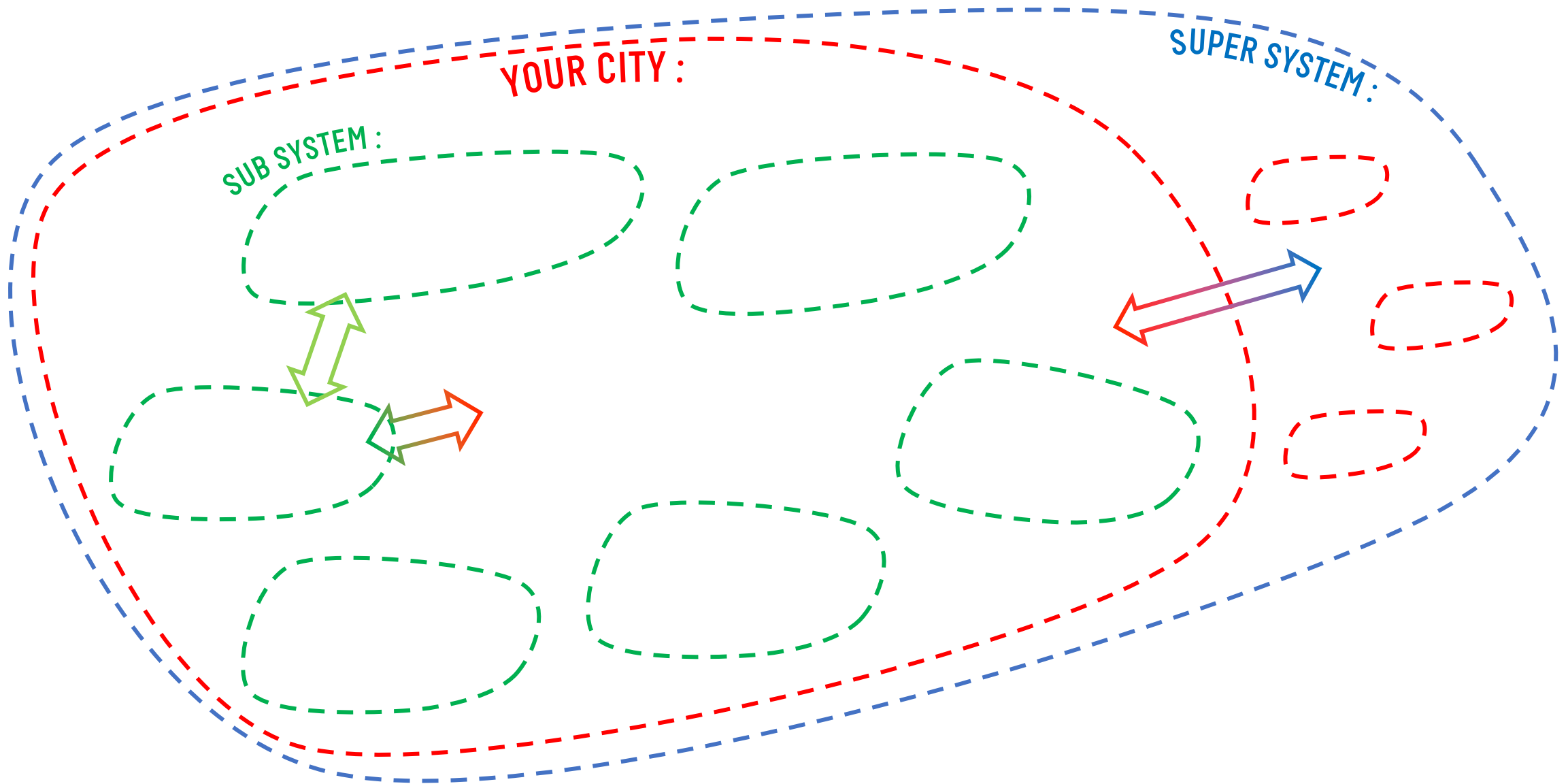
# NESTED





COLLABORATIVE PROCESSES TO « CREATE A MEMBRANE »









MUMBAI

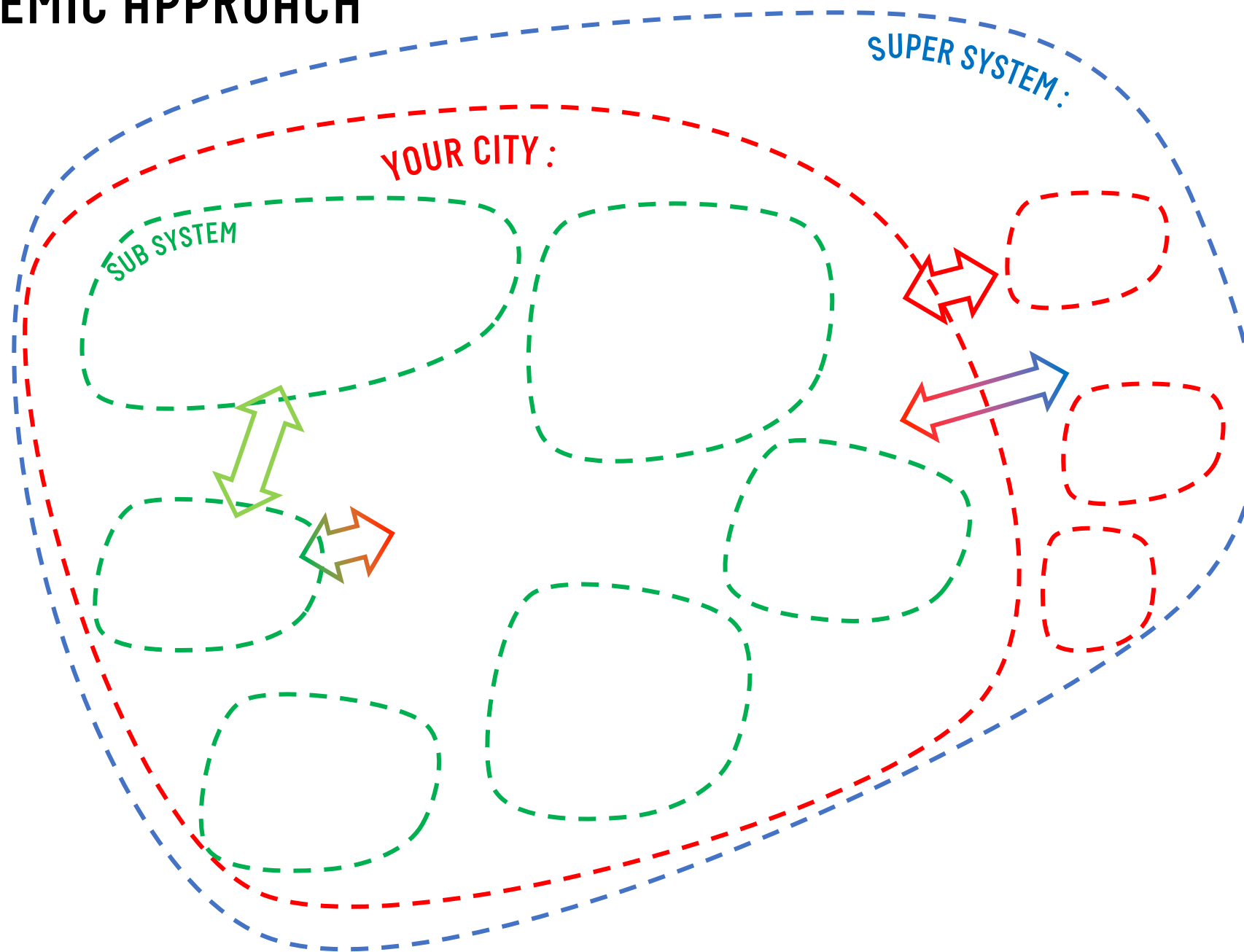




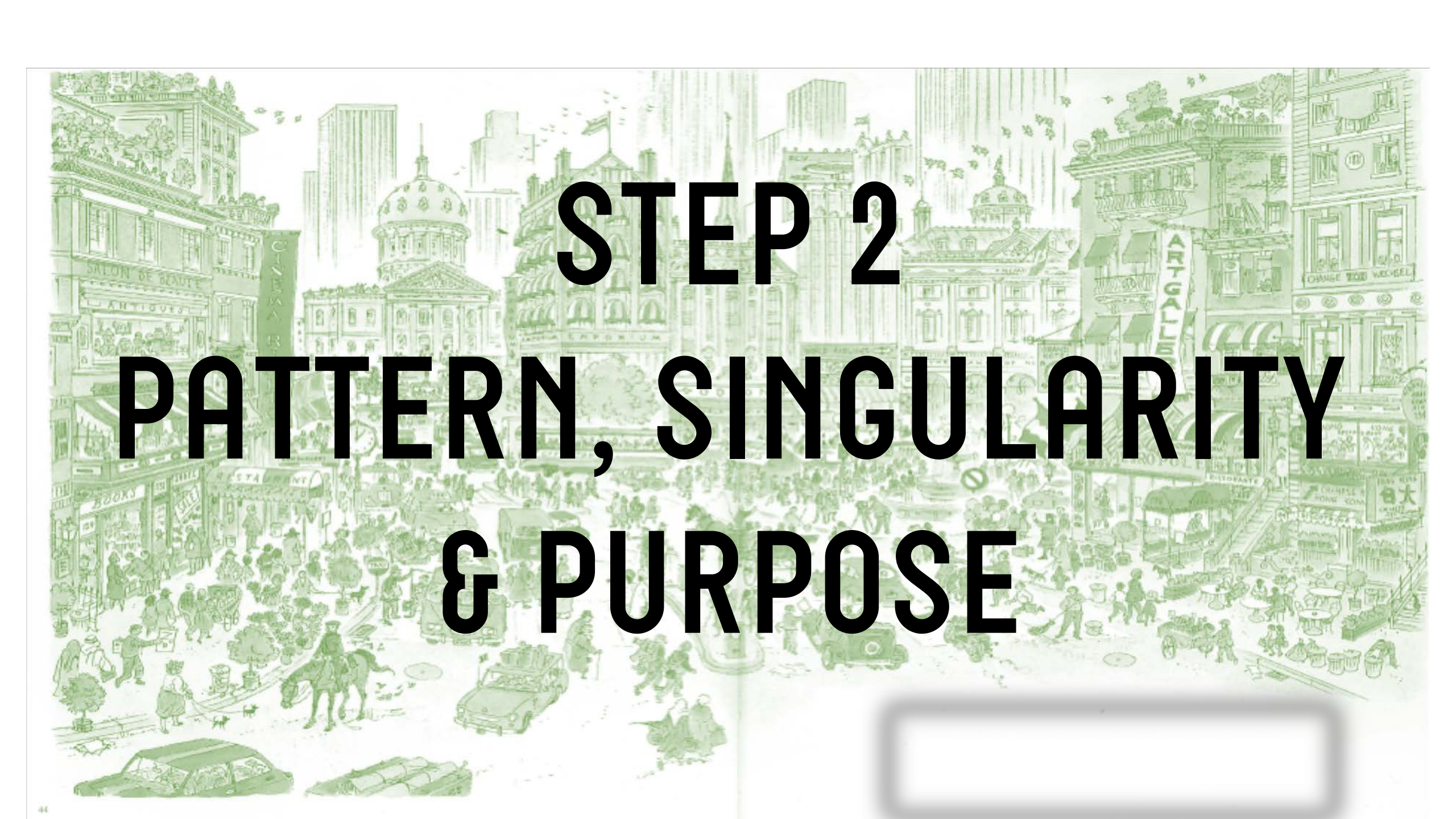
# SHANGHAI

# STEP 1 - SYSTEMIC APPROACH

YOUR CITY :







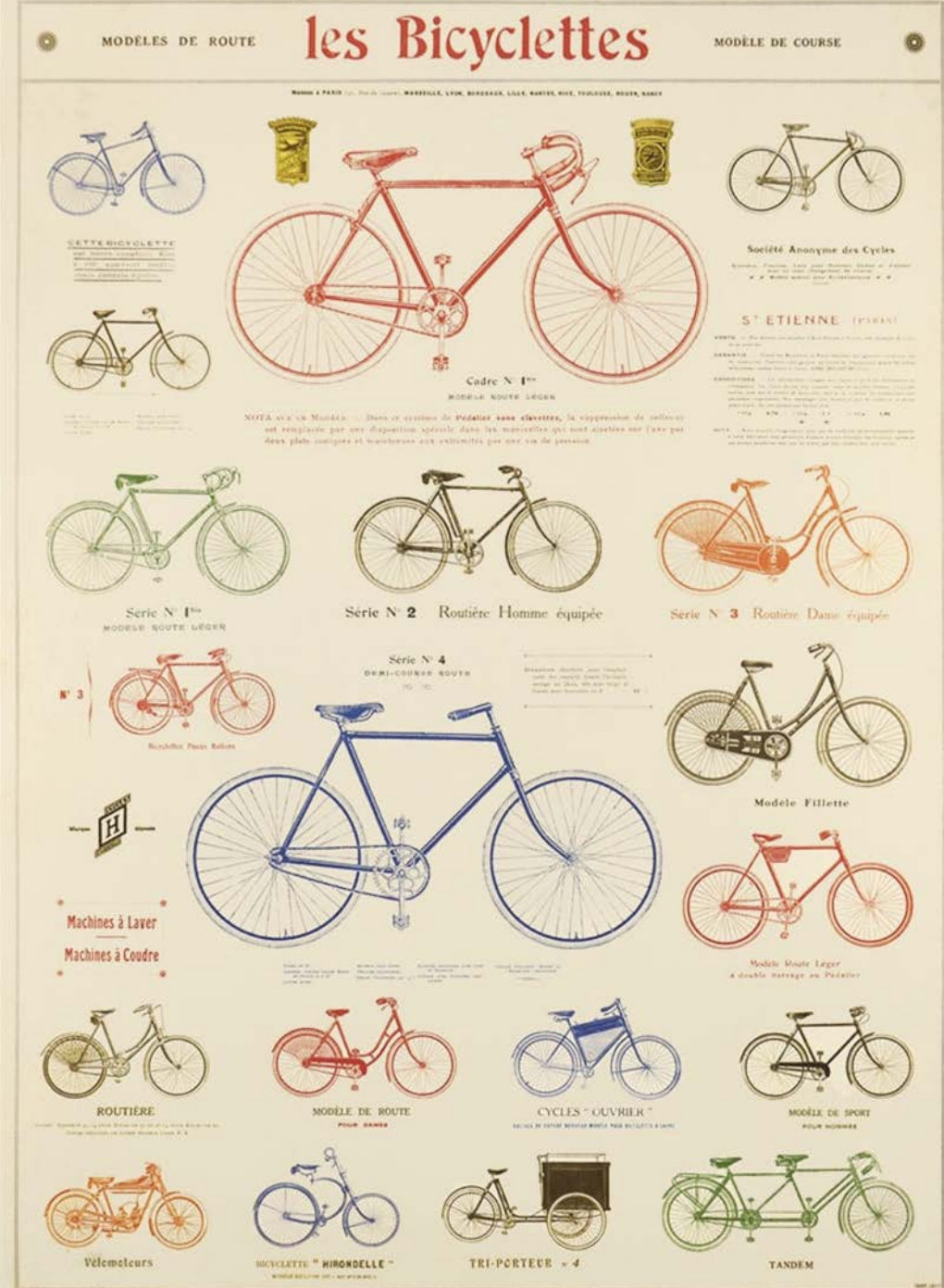
# STEP 2

# PATTERN, SINGULARITY

# & PURPOSE



# PATTERNS





# BICYCLETTE

MODÈLES

1902



N° 2145. BICYCLETTE " Derby " de dame. cadre et fourche acier étiré extra, hauteur 0<sup>m</sup>50, 0<sup>m</sup>55 ou 0<sup>m</sup>60, pédalier à tirage de chaîne sur grosses billes, moyeux gros cônes, rayons tangents renforcés, chaîne à doubles rouleaux, pneus Derby à triple entoilage développement au choix, livrée complète avec garde-boue, garde-jupe, couvre-chaîne et frein, selle spéciale et sacoche garnie, au prix de.....

245 fr.

# SINGULARITY



# SINGULARITY



# PURPOSE :

# REVEAL WHAT IS ALIVE !







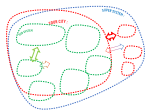
DAR ES SALAAM





# STEP 2 - PATTERN, SINGULARITY & PURPOSE

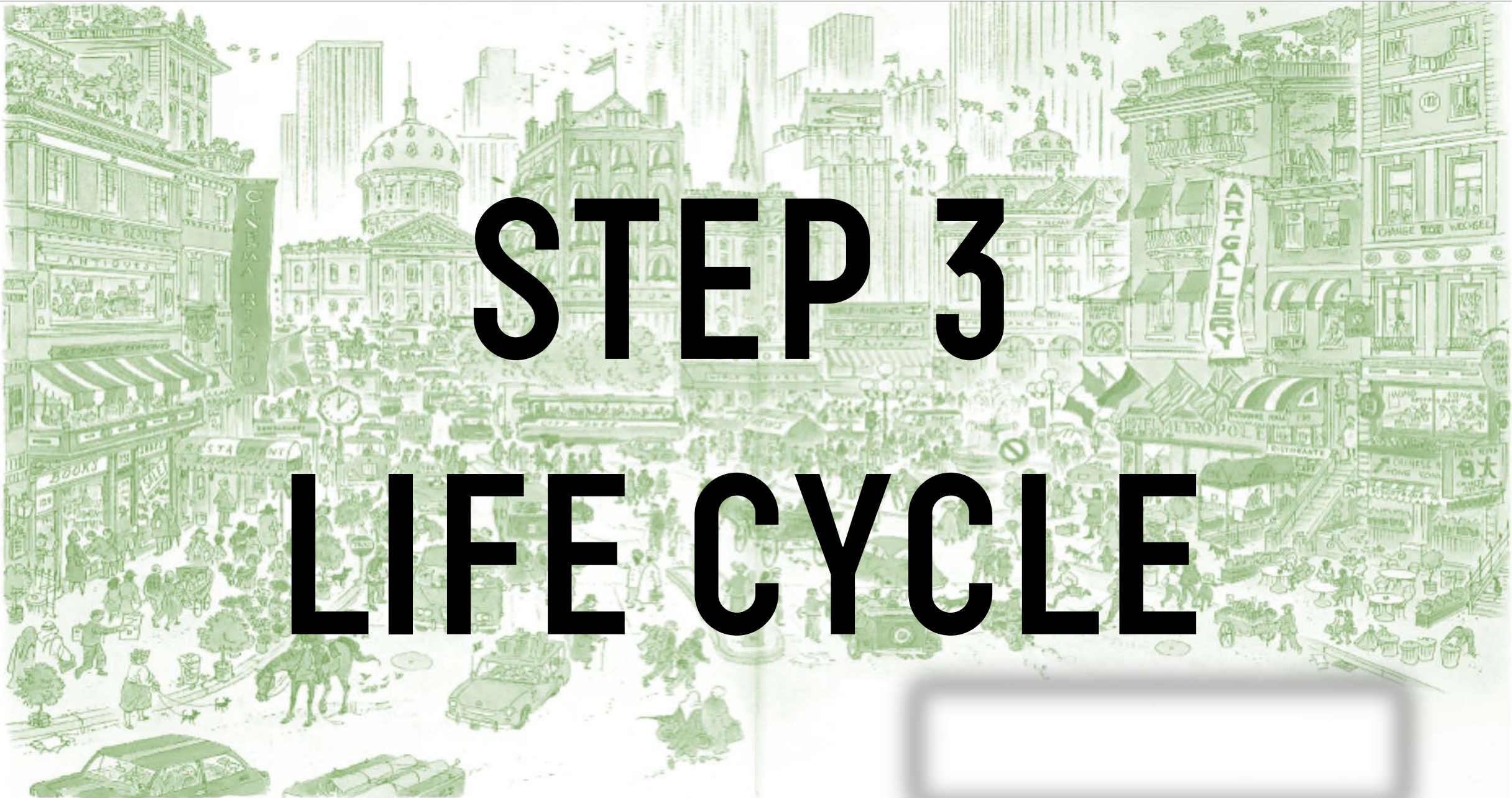
YOUR CITY :



ELEMENTS	PATTERN	SINGULARITY	PURPOSE

EMBRACING CITIES COMPLEXITY

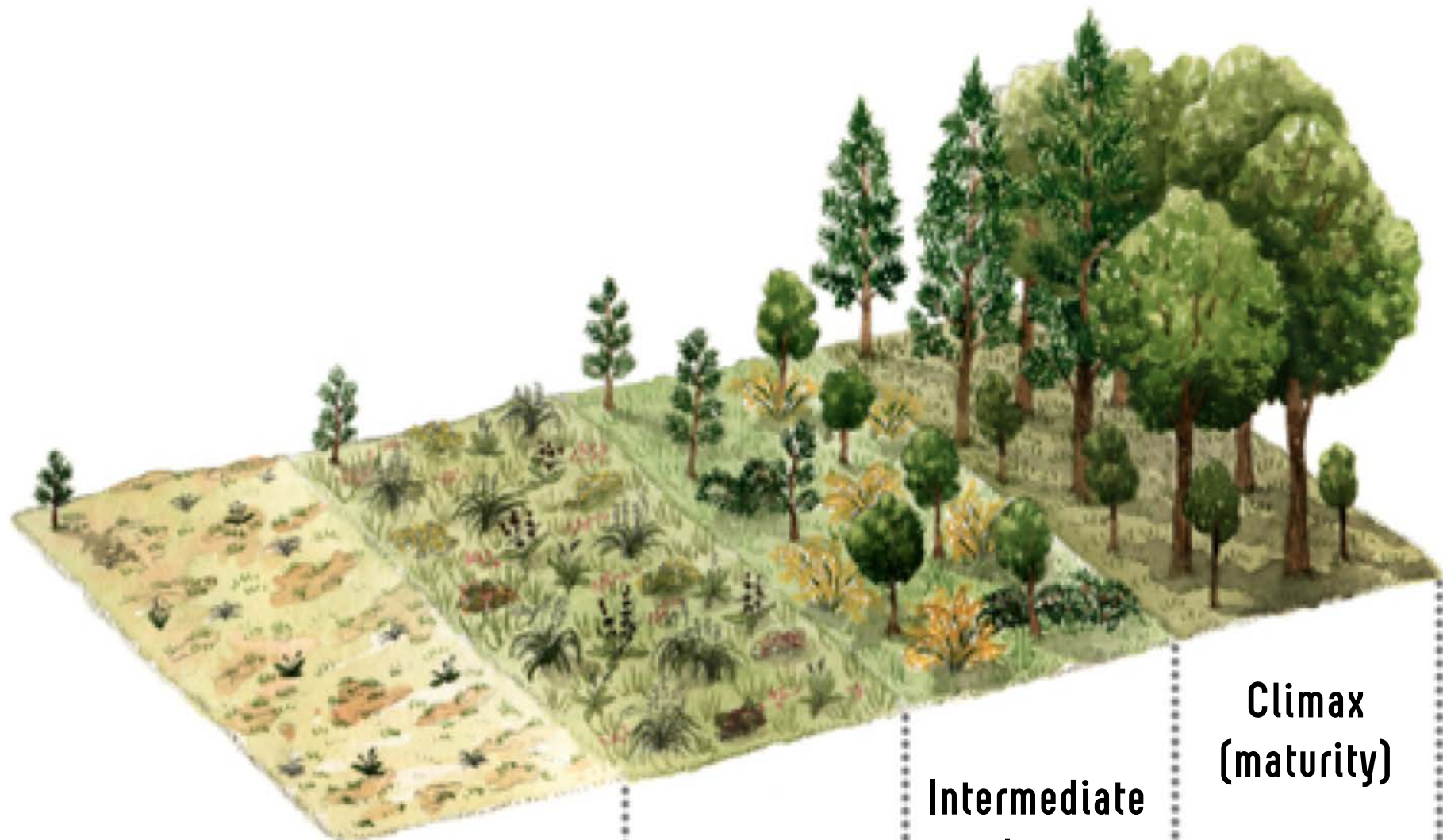




# STEP 3

# LIFECYCLE





**Pioneer  
Phase  
(initiation)**

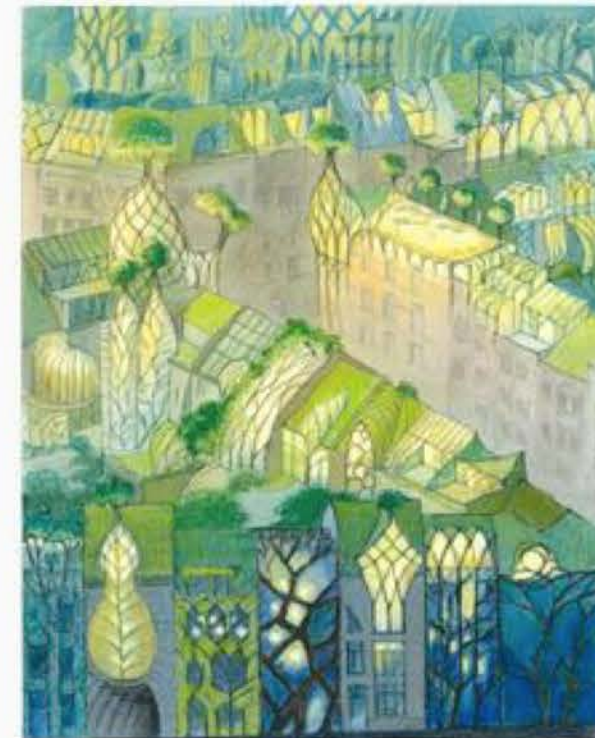
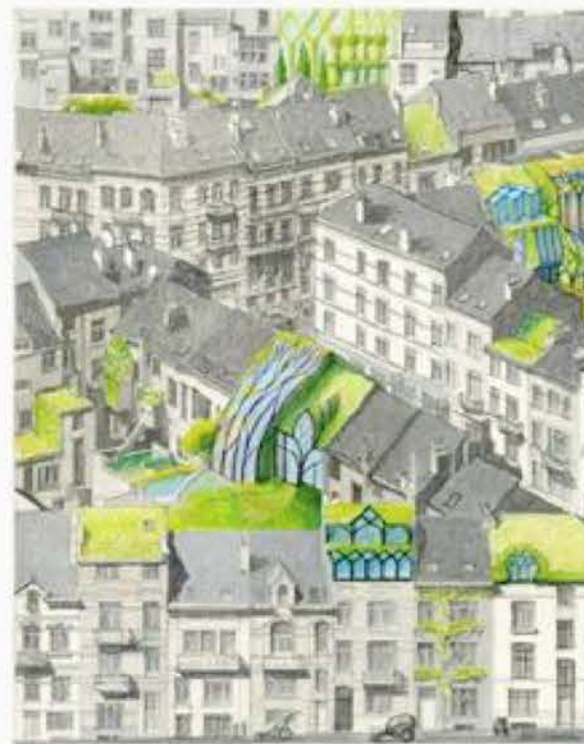
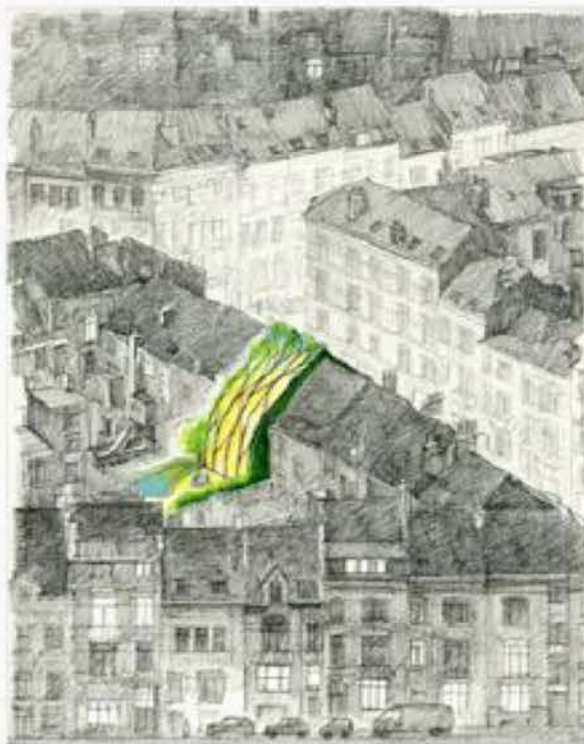
**Intermediate  
phase**

**Intermediate  
phase**

**Climax  
(maturity)**

**Crisis**

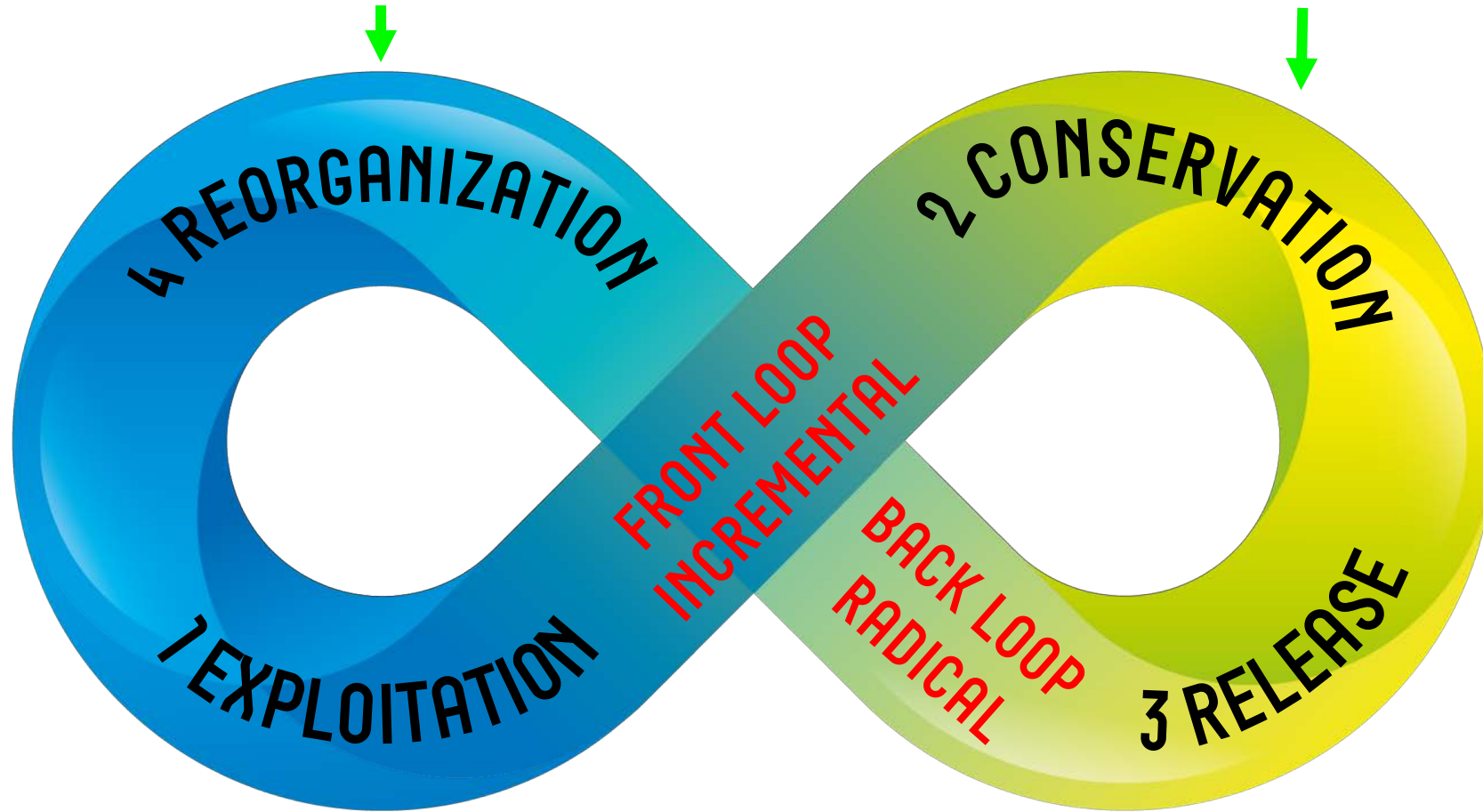




*Figure 11: Renaturalisation de la ville à travers le temps. SOURCE : vegetal city, Luc Schuiten*

BUILDING RESILIENCE OF THE  
TRANSFORMED SYSTEM

PREPARING FOR  
CHANGE



CREATING A  
WINDOW OF  
OPPORTUNITY  
FOR CHANGE





DETROIT



REBIRTH  
OF  
DETROIT







## EMBRACING CITIES COMPLEXITY

SB PARIS APRIL 23-25 2019



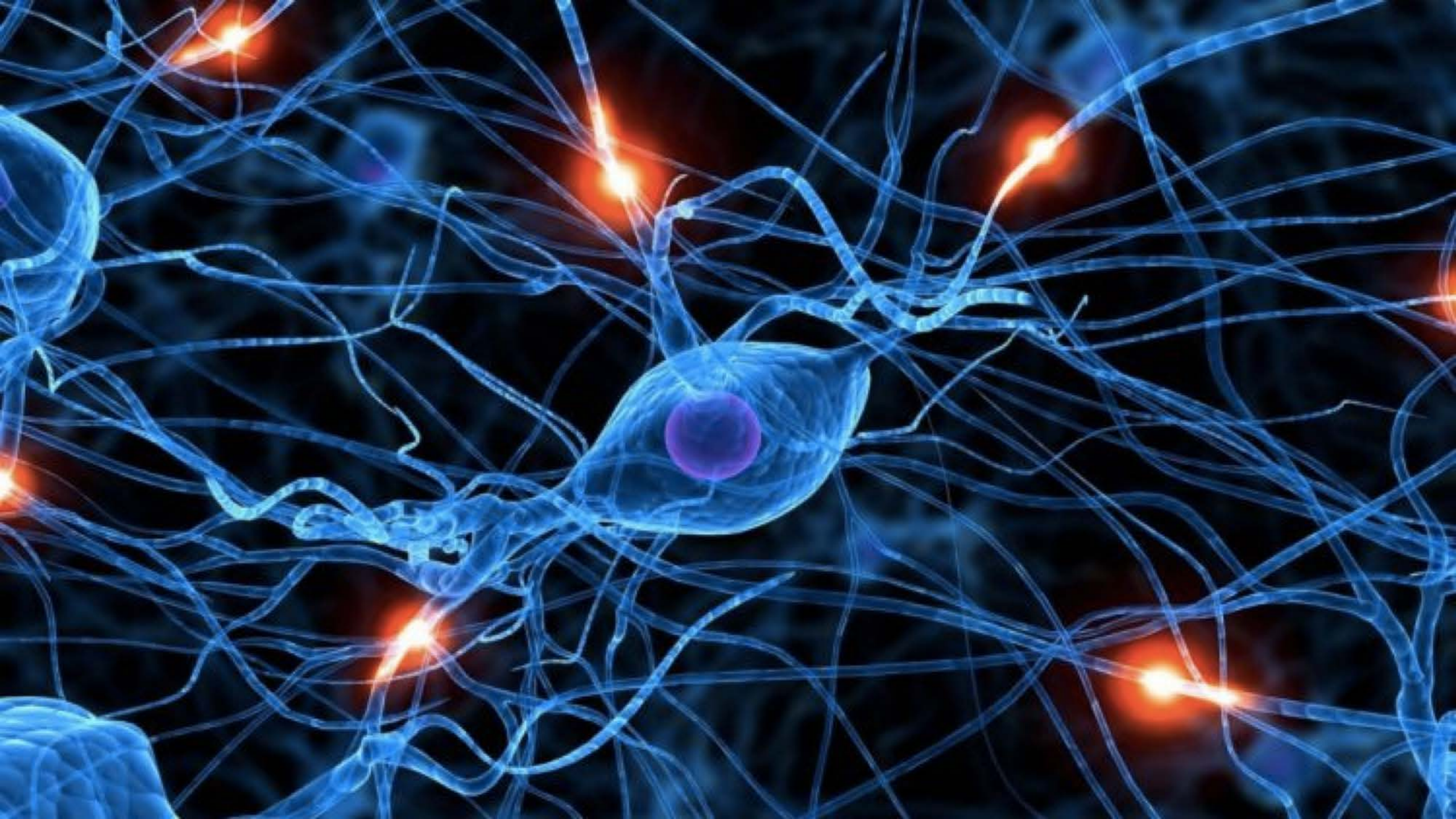




**STEP 4**

**CONNEXIONS, TENSIONS  
AND INCONSISTENCIES**







**The fundamental characteristic of a complex system is that it exhibits emergent properties :**

**Local Interaction rules between simple agents give rise to global behaviors**



FRANKFURT







# INCONSISTENCIES









MONTREAL



# STEP 4 - CONNEXIONS, TENSIONS AND INCONSISTENCIES

YOUR CITY :

EMBRACING CITIES COMPLEXITY

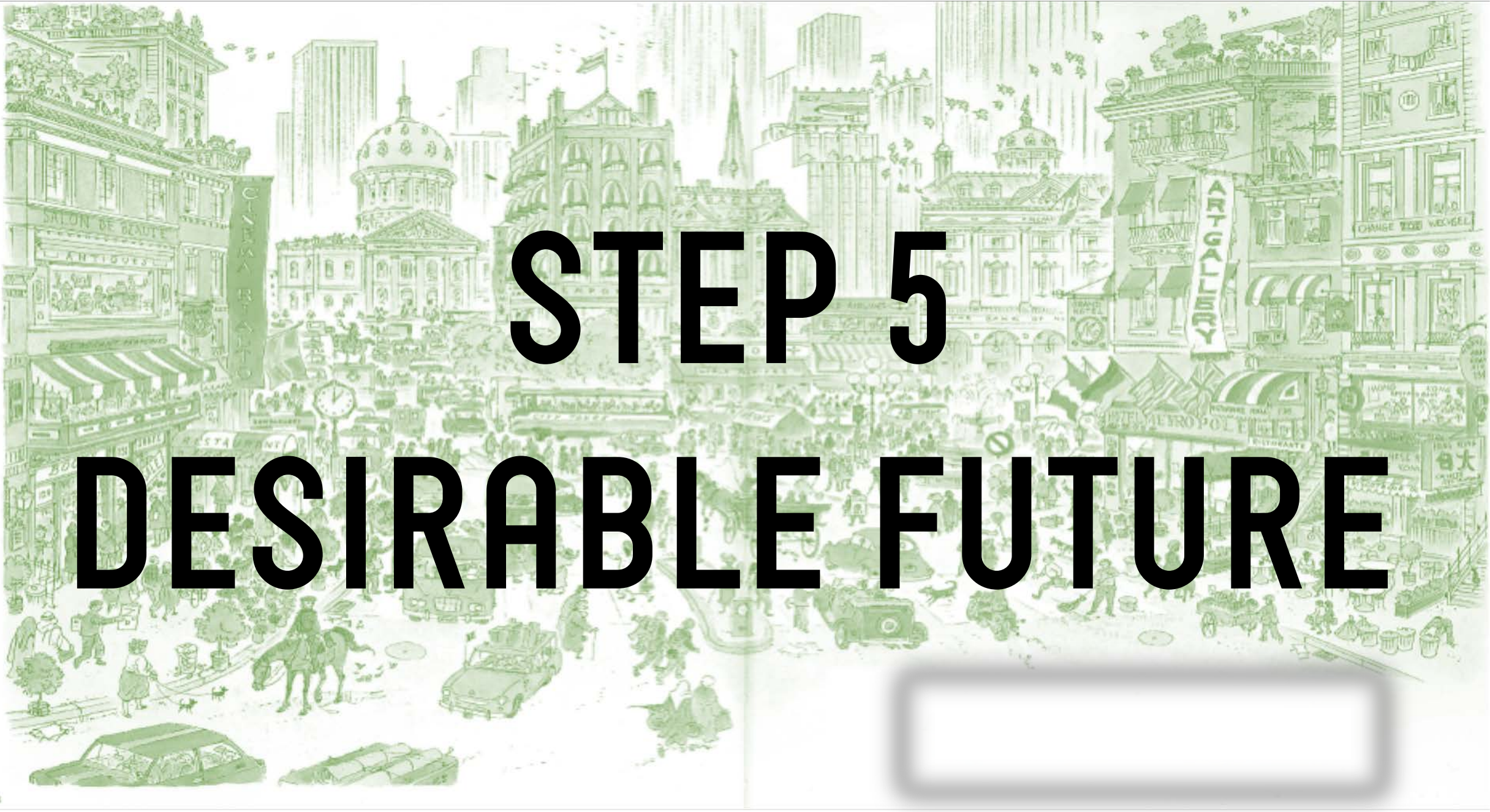




PARIS

APRIL  
23-25

2019

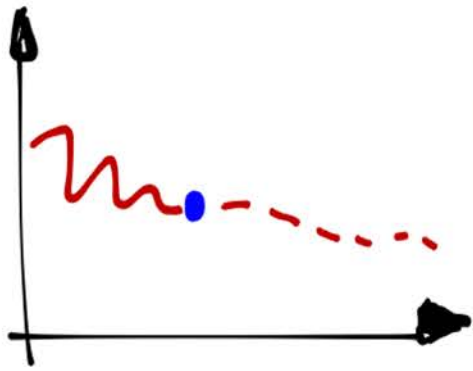


**STEP 5**

**DESIRABLE FUTURE**

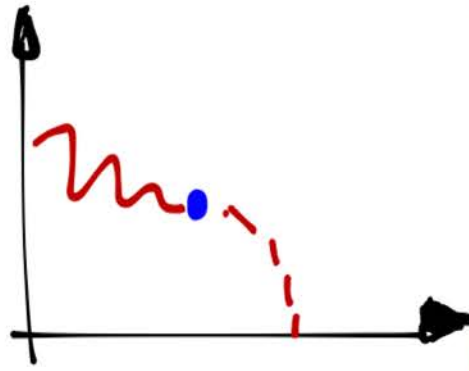


TENDANUEL



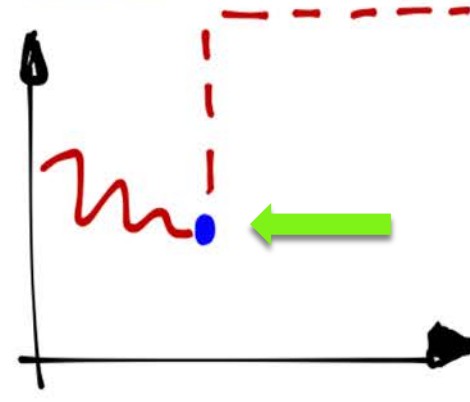
TREND

NOIR



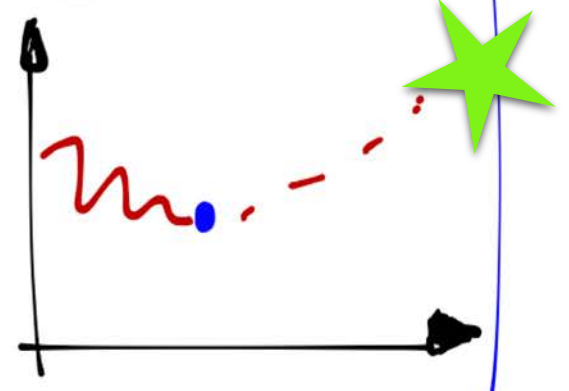
COLLAPSE

RUPRURISÉ



DISRUPTION

SOVHAITABLE



DESIRABLE

TURN YOUR  
DREAMS  INTO A  
STRATEGY





PARIS







# CONCLUSION

